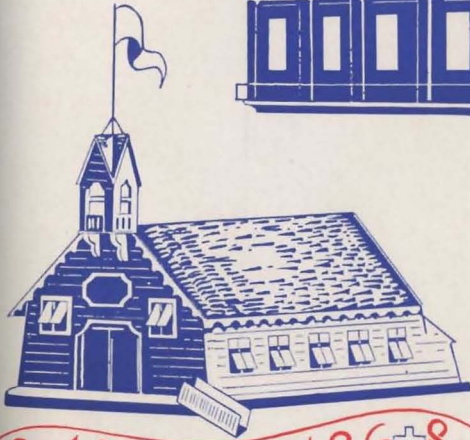


THE LOOKOUT

VOL. XXVI

APRIL 1935



SEAMEN'S
CHURCH
INSTITUTE
OF NEW YORK



THE
NINETIETH
ANNUAL
REPORT

The
LOOKOUT

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by the
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Telephone BOWling Green 9-2710

CLARENCE G. MICHALIS
President

FRANK T. WARBURTON
Secretary-Treasurer

REV. HAROLD H. KELLEY
Superintendent

MARJORIE DENT CANDEE
Editor, THE LOOKOUT

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NEW YORK CITY

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◆
NINETIETH ANNUAL REPORT
Year Ending December 31, 1934

◆
Presented at the
ANNUAL MEETING OF THE SOCIETY
THURSDAY, JANUARY 24th, 1935



Loaned by Louis S. Tiemann
Photo by Irving Underhill, Inc., N. Y.

SOUTH STREET FROM COENTIES SLIP 1885

The building at the extreme left was on the site of the Seamen's Church
Institute of New York.

BOARD OF MANAGERS

Relected at the Annual Meeting, January 24, 1935

Honorary President

RT. REV. WILLIAM T. MANNING, D.D., D.C.L., LL.D., 1908

President

CLARENCE G. MICHALIS, 1924

Clerical Vice-Presidents

RT. REV. ERNEST M. STIRES, D.D. 1902	REV. ROELIF H. BROOKS, S.T.D. 1926
RT. REV. WILSON REIFF STEARLY, D.D. 1927	REV. SAMUEL M. DORRANCE 1927
REV. WILLIAM TUFTS CROCKER 1903	REV. FREDERIC S. FLEMING, D.D. 1932
REV. W. RUSSELL BOWIE, D.D. 1923	REV. DONALD B. ALDRICH, D.D. 1933
REV. FREDERICK BURGESS 1923	

Lay Vice-Presidents

HERBERT L. SATTERLEE 1902	HON. FRANKLIN D. ROOSEVELT 1908
ORME WILSON 1910	

Secretary and Treasurer

FRANK T. WARBURTON, 49 Wall Street, 1888

Assistant Treasurer

THOMAS ROBERTS, 63 Wall Street, 1927

AUGUSTUS N. HAND 1902	GEORGE GRAY ZABRISKIE 1925
EDWIN A. S. BROWN 1904	WILLIAM ARMOUR 1927
BENJAMIN R. C. LOW 1905	J. MAYHEW WAINWRIGHT 1927
AYMAR JOHNSON 1908	WILLIAM WILLIAMS 1927
ERNEST E. WHEELER 1908	GORDON KNOX BELL 1927
CHARLES W. BOWRING 1909	HENRY McCOMB BANGS 1927
FRANKLIN REMINGTON 1911	JOHN H. FINLEY, LL.D. 1927
BAYARD C. HOPPIN 1911	FREDERICK A. CUMMINGS 1928
OLIVER ISELIN 1912	CHARLES S. HAIGHT 1928
SIR T. ASHLEY SPARKS 1912	FRANK W. WARBURTON 1928
JOHN S. ROGERS 1913	SAMUEL A. SALVAGE 1929
LOUIS GORDON HAMERSLEY 1913	DE COURSEY FALES 1932
CHARLES E. DUNLAP 1915	CHARLES R. BEATTIE 1932
BERNON S. PRENTICE 1915	REGINALD R. BELKNAP, Rear Admiral, U.S.N., Ret. 1932
ALLISON V. ARMOUR 1917	F. SHELTON FARR 1932
F. KINGSBURY CURTIS 1920	JOHN S. ROGERS, JR. 1932
EDWARD J. BARBER 1920	HARRIS C. PARSONS 1933
JUNTIUS S. MORGAN 1920	CHARLES E. SALTZMAN 1933
HARRY FORSYTH 1921	FRANK GULDEN 1933
KERMIT ROOSEVELT 1923	CHARLES S. HAIGHT, JR. 1933
JOHN JAY SCHIEFFELIN 1923	EDWIN DeT. BECHTEL 1934
THOMAS A. SCOTT 1924	WILLIAM D. WINTER 1935
LOUIS B. McCAGG, JR. 1924	

Honorary Members

HON. JOHN MASEFIELD 1933	FRANCIS M. WHITEHOUSE 1917
--------------------------------	----------------------------------

Superintendent

REV. HAROLD H. KELLEY, 1934

SNOWDEN A. FAHNESTOCK	1934
RICHARD H. MANSFIELD	1934

A CENTURY OF ACHIEVEMENT



ONE day last summer a parcel of books was handed in to the Institute with a message saying that they had been found in a barn in Connecticut, at the home of Mr. Frank T. Warburton, our Secretary and Treasurer. They had come to him long before from Mr. John Jewell Smith, a former Treasurer, who had stored them for years in the basement of the Church of Zion and St. Timothy as old documents of little value. Mr. Warburton had given them safe storage space along with other family accumulations, until a lucky bit of "spring cleaning" brought them to light. He went through them and at once saw that they were of great historical interest.



THEY were indeed. We had long known that the beginnings of the Institute were in some way connected with the work of an earlier association formed in 1834, called the Young Men's Auxiliary Education and Missionary Society, a volunteer subsidiary of the Diocesan City Mission; but we were never able to find out what the exact connection was. Practically all that Dr. Mansfield's researches could uncover was the brief account published in the annual report of 1846, which mentioned that all the earlier records had been destroyed in a fire. It was a matter of great regret to Dr. Mansfield that the age of the Institute must always, as he thought, remain in doubt. If the earlier society had disbanded or been dissolved before 1844, the incorporation of that date represented what was virtually a new body; but if it had simply incorporated itself as it stood, without disbanding, it added ten years to the Institute's life. All the annual reports are dated from the year of incorporation, and in the absence of any proof to the contrary, we had always accepted this dating, which put the present age of the Institute at ninety years.



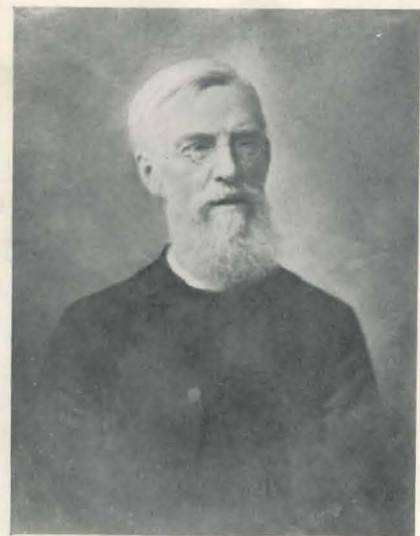
THE books which found their way to us last summer, however, prove that the earlier society did not disband, and therefore that the present age of the Institute is not ninety years, but one hundred years. It saddens us to think how Dr. Mansfield, with his passion for exactness, would have rejoiced if this discovery had been made but a few months earlier—he died in February, and the books came to our hands in late May. These records show the constitution of the Young Men's Auxiliary, and the minutes of every meeting of the Board of Managers, from the first one on March 6, 1834,



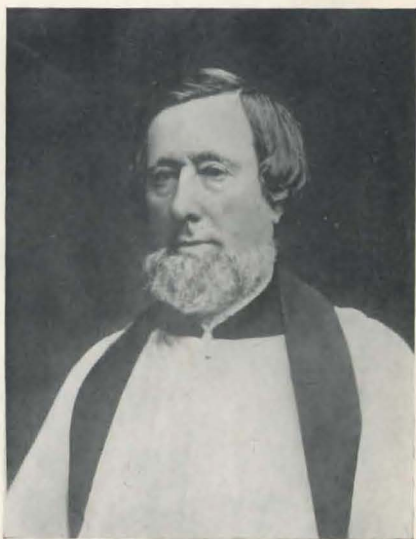
REV. BENJAMIN CLARKE CUTLER PARKER
Born June 6th, 1796—Died Jan. 28, 1859
Son of the Rt. Rev. Samuel Parker, D.D.
Second Bishop of Massachusetts.
First Missionary of the Society in charge
of the East River Station and of the First
Floating Church of Our Saviour 1843-1859.



REV. D. V. M. JOHNSON, D.D.
First Chaplain in charge of the North
River Station. April 1846 - December 1855.
Church of the Holy Comforter, foot of
Dey Street, New York.



REV. ROBERT W. LEWIS
Church of Our Saviour 1863 - 1872



REV. ROBERT J. WALKER
Missionary at Large 1858 - 1872
Church of Our Saviour 1872 - 1890

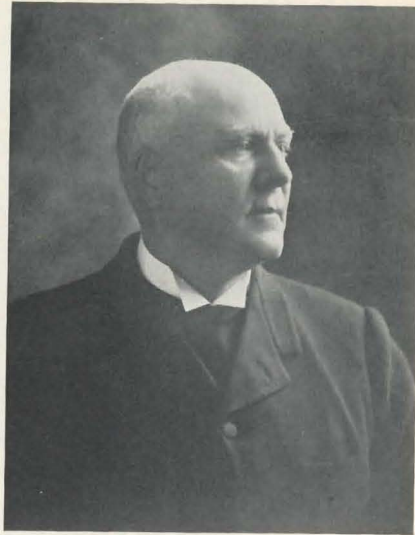
to May 15, 1843. The second volume, and the minutes of the annual meetings from 1834 to 1844 are missing; these probably were the records mentioned in the 1846 report as having been destroyed by fire. In addition to the official records, the parcel which came to us contained six volumes of the journal kept by the Rev. Mr. Parker, the Society's first missionary to sailors, giving a day-to-day account of the seamen's mission from its beginning, July 3, 1843, to November, 1853. Thus the record of the Society's activities up to its incorporation is complete save for one month.

THE original aim of the Young Men in 1834 was to stir up a general interest in missionary activities; they raised money for the support of several missionaries, and of students for the ministry. After some years of this, they became dissatisfied; they wanted to concentrate on a more special object, nearer at hand. In March, 1842, they reorganized, changing their name to the Young Men's Church Missionary Society, and in July 1842 the need of a mission to seamen in New York was first brought to their attention. It exactly suited them, and by September the project was under way, with the Young Men planning to support a floating chapel for seamen under the auspices of the City Mission Society. On July 3, 1843, their first missionary, the Rev. Benjamin Clarke Cutler Parker, began his work in a little temporary chapel-room over what he called a "grog shop" at the corner of Pike and South Streets.

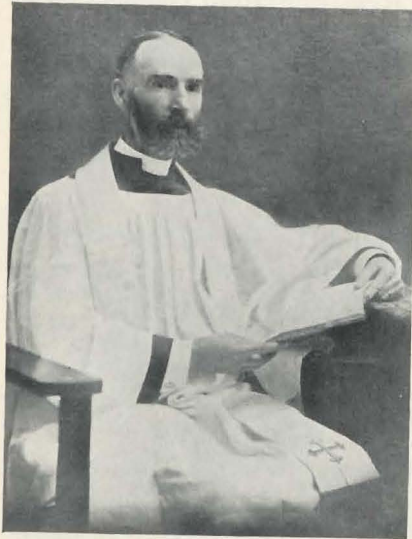
AFEW months later, in February, 1844, the project which lay "so near the heart of every member of the Board," the Floating Church of Our Saviour for Seamen, was completed, and after being exhibited to an admiring throng at the Battery for several days, was towed to the foot of Pike Street and moored. It was consecrated by Bishop Onderdonk on February 20, 1844, and opened to seamen, still under the auspices of the City Mission Society, who held title to it. By the advice of the City Mission Society, the Young Men now applied for civil and canonical sanction to pursue their work as an independent organization. On April 12, 1844, they received their papers of incorporation as the Protestant Episcopal Church Missionary Society for Seamen in the City and Port of New York. Thus the Society, in its eleventh year, began its corporate existence with a formal reorganization and a new constitution, but without any break in its activity.



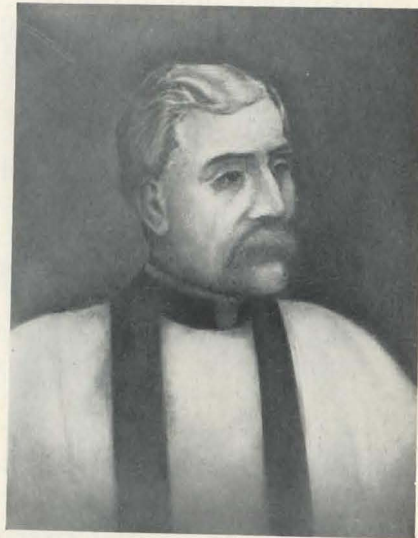
REV. HENRY FLOY ROBERTS
Missionary in Charge of the North River
Station and the Church of the Holy
Comforter 1861 - 1879



REV. ISAAC MAGUIRE
Missionary at Large 1872 - 1902



REV. ARTHUR H. PROFFITT
Minister in Charge of East River Station
and Chaplain of the Floating Church
of Our Saviour 1891 - 1892



REV. WM. A. DALTON
Minister in Charge of East River Station
and Chaplain of the Floating Church
of Our Saviour 1893 - 1895

HIS journal reveals Mr. Parker as a man of true missionary spirit. Under him the Society steadily prosecuted its work of evangelizing and spiritual healing. So great was the success of the first little floating church that the time soon came for a second one, on the North River. On October 11, 1846, Mr. Parker officiated at the first service in the Floating Church of the Holy Comforter, anchored at the foot of Dey Street. In March 1847, the second missionary of the Society, the Rev. Mr. Johnson, took charge.

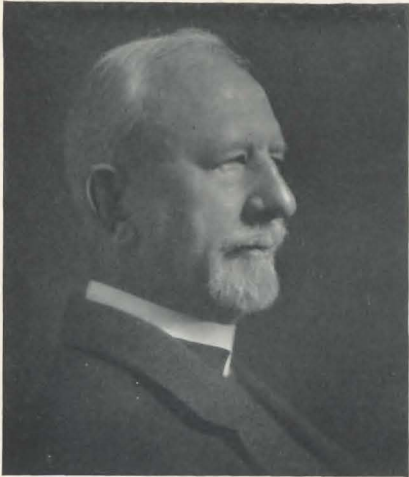
DANIEL Van Mater Johnson was as saintly a man as Mr. Parker, but one who brought a different gift to the service of the Society. It was under his inspiration that the Society entered upon the second phase of its work among seamen, important in our history because it forecast the Institute of today. In 1850 three members of the Board, among them Mr. Thomas P. Cummings, started a home for seamen on the North River as a private enterprise for experimental purposes; the Society's charter did not permit it to engage in anything of the kind. The experiment proved so successful that in 1854 the Society applied for an amendment to its charter, which enabled it to open its own home for seamen at 338 Pearl Street, its first institutional enterprise.



IN the meantime, in 1852, a third station was opened, with the establishment of a missionary-at-large, who preached on the open docks, and on the decks of canal boats, especially in Coenties Slip, near where the Institute now stands. The Rev. E. F. Remington was the first missionary-at-large, the third missionary of the Society; but in 1858 the Rev. Robert J. Walker, a memorable figure, took his place. In the extremes of New York's climate, never missing a Sunday, he preached in the open air, until in 1872 he was put in charge of the Floating Church of Our Saviour. He died in 1890, greatly beloved, after thirty-two years of faithful service to the Society.



WITH these three stations and the Sailors' Home (which in 1894 was moved to 52 Market Street), the Society carried on its work through the years until Dr. Mansfield came. The first missionary was bitterly aware of the power and iniquity of the crimping system and the practical enslavement of the seamen, as his journal shows, but knew himself powerless to do anything about it. The illustrations in this report show something of the hideous exploitation which



REV.
ARCHIBALD ROMAINE MANSFIELD, D.D.
Superintending Chaplain of the Floating
Church of Our Saviour and East Side
Mission, January 3, 1896
Superintendent of all Stations of the
Seamen's Church Institute of
New York, 1910-1934
Elected a Clerical Vice-President, 1931



REV. HAROLD H. KELLEY
Ass't Superintendent Seamen's Church
Institute of San Francisco, 1920-1922
Sup't Seamen's Church Institute of
Los Angeles, 1922-1931
Appointed Superintendent of Seamen's
Church Institute of New York,
September 27, 1934



EDMUND LINCOLN BAYLIES
Manager 1885-1932
First Lay President 1913-1932

An Outstanding Representative of the
Many Loyal and Devoted Laymen Who
Have Made This Work for
Seamen Possible

went on unchanged from his day to Dr. Mansfield's; they are taken from magazines of the period. The system was widespread and backed by the powerful political organization of the city. There was little that a missionary society, hampered by slender financial resources, could do to oppose it. The Society steadily expanded its practical work however, progressing slowly but surely toward an institutional ideal. At the same time, in an unbroken succession, its chaplains brought disinterested friendship and spiritual consolation to the men of the sea.

COMPELLED to abandon the first floating church on the East River as unseaworthy in 1866, the Society fitted up a Mission House at 34 Pike Street—its second institutional project—and built a new Floating Church of Our Saviour, which was moored at the foot of Pike Street like its predecessor. With these and the Home on Pearl Street the Society had on the East Side a group of institutional activities fairly complete for the times, though not under one roof. The second floating church had to be abandoned in 1868. For a number of years the Rev. Henry Floy Roberts carried on in temporary chapel rooms on the North River; then in 1880 land was purchased for a still more ambitious institutional project. In 1888 the handsome group of buildings were completed on West and Houston Streets, made possible by the legacy of Mr. William H. Vanderbilt. Here the social service activities gained emphasis—the reading-rooms, a rudimentary post-office and baggage service.

NEVERTHELESS, conditions on the waterfront remained virtually unchanged, "land sharks" were entrenched more strongly than ever, when on January 3, 1896, Archibald R. Mansfield came from the General Theological Seminary to begin his long and happy connection with the Society. Finding New York, as the *New York Times* said editorially, "the worst seaport for seamen in the world." He left it the best." Some progressive members of the Board of that time, Mr. Benoni Lockwood, Mr. Edmund L. Baylies, Mr. Frank T. Warburton, and Mr. J. Augustus Johnson, found in him the brilliant leader with whom they could inaugurate a

CRIMPING ON THE NEW YORK WATERFRONT 35 YEARS AGO



Reproduced from the *New York Press*, March 12, 1899.
The Crimp Brings Ashore His Prey

"Three dollars are charged the sailor for the boat which brought him ashore, two dollars for the hack and three more for the poisonous drinks supplied him."



Reproduced from *Harper's New Monthly Magazine*, July, 1873.
Jack In The Sailor's Boarding House

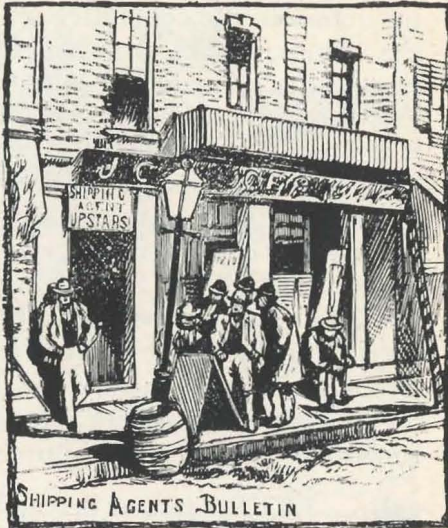
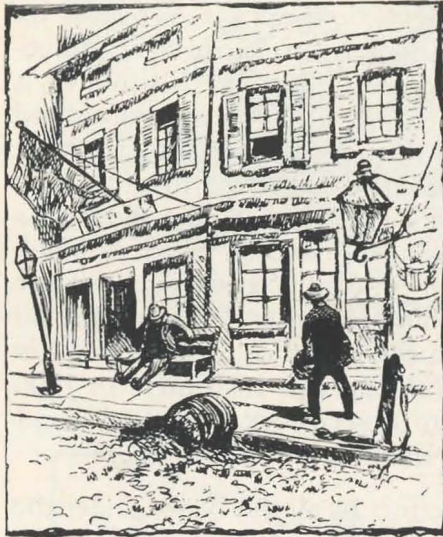
"In a few days all he has earned by very many days of severe toil is exhausted, his hands are unsteady, his head giddy, home ties are thought of impatiently, and again dreary fore-castle life is resumed."

drive to clean up the waterfront. From then on everything moved to that one end. Under the practical wisdom of Mr. J. Augustus Johnson, the committee on legislation was set up to war on the crimps, secure proper legislation, and furnish legal protection to the seaman. Behind that battle line the Institute as it exists today was developed. In 1902 Mr. Johnson visualized it in a great speech made at Sherry's. When Mr. Baylies came back from Europe in 1904, fired with a desire to give New York a "Sailor's Palace" such as London had, the drive was started. While the Board was securing land on which to build, the stations of the Society were gradually consolidated under Dr. Mansfield's strong leadership; the new Battery Station carried on the fight against the crimps; the "Breakwater" in Brooklyn forecast the success of the present Institute. In 1906 the Society changed its name to describe exactly its present function—the Seamen's Church Institute of New York.



AFTER years of devoted effort by all the Board under the leadership of Mr. Baylies, the Institute Building at 25 South Street was opened in 1913. Then came the World War; the building proved inadequate, and in 1925 the Annex was begun. Now, since its completion, every care, protection, and needful facility, physical and spiritual, is afforded the seaman from the moment he steps ashore to the moment he ships again. Dr. Mansfield lived to see the fulfillment of his early vision, to which he had consecrated the thirty-eight years of his ministry. This magnificent building, with every service for seamen under its roof, is a long way from the equipment and staff with which the Society started its corporate existence in 1844—a floating chapel, a missionary, a sexton, an organist, and a boy to blow the organ; and even farther from the humbler visions and hopes of the Young Men of 1834. From 1834 to 1934 has been a century of splendid achievement, of steady progress, sometimes slow, but always forward, towards realizing the missionary zeal of our founders in the splendid humanitarian work of today. Encouraged by this century of steady progress, the Institute looks forward to its future with all the interest and ardor inherited from its great leaders of the past. Like them, it will continue to face its difficulties without shirking, and its uncertainties without fear, trusting implicitly in the goodness and mercy which have followed it all the days of its life.

SEAMEN'S HAUNTS IN NEW YORK IN 1884



Reproduced from Frank Leslie's Illustrated Newspaper, October 4, 1884.

"When a captain wishes to engage a crew, not finding one at the shipping commissioner's, he applies to a crimp, and if sailors are scarce,

he will pay so much per head. The fee is known as 'blood money'. If sailors are plentiful, they must pay the crimp a fee in return for a job.



Reproduced from Harper's, July, 1873.

"New York is the hot-bed of crimps, for there are more than fifty boarding houses in the city near the waterfront. The Enclopaedic Dictionary defines a crimp as 'one who keeps



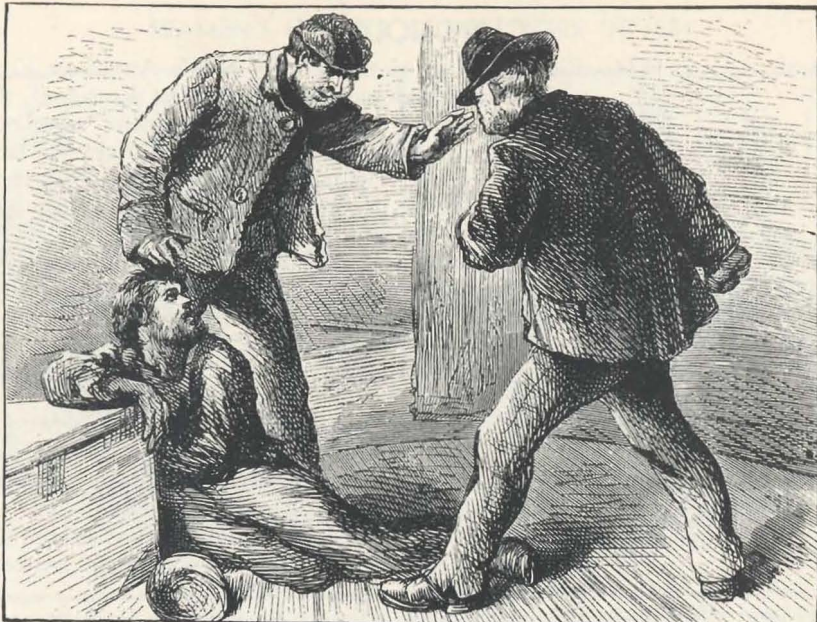
Reproduced from N. Y. Press, Mar. 12, 1899. a low lodging-house into which sailors and others are decoyed and then robbed."

—Paul Stevenson's "By Way of Cape Horn," 1898.

CHRONOLOGY

- March 6, 1834—First meeting of the Young Men's Auxiliary Education and Missionary Society. First President, the Rev. Benjamin I. Haight. Prominent members, Pierre E. F. McDonald, J. Rutsen Van Renssalaer, Hamilton Fish, Thomas P. Cummings. Quarterly meetings held in various Protestant Episcopal Churches in the city.
- March, 1842—Reorganization of the Young Men's Auxiliary Education and Missionary Society as the Young Men's Church Missionary Society of New York.
- April, 1842—At the annual meeting of the Young Men, the Society was definitely committed to a seamen's mission.
- September 19, 1842—The Young Men voted to take steps to set up a floating chapel for seamen; November 24th it was resolved to set up such a chapel near Pike Street, as a branch of the City Mission Society.
- July 3, 1843—The Rev. Benjamin Clarke Cutler Parker started his work as the Society's first missionary to seamen, serving until his death in 1859.
- February 14, 1844—Floating Church of Our Saviour for Seamen completed and moored at Pike Slip, East River. Consecrated February 20th by Bishop Onderdonk. In use until 1866.
- April 12, 1844—The Society received its papers of incorporation as the Protestant Episcopal Church Missionary Society to Seamen in the City and Port of New York.
- February 7, 1846—Contract let to Mr. Upjohn, architect of Trinity Church, for building the Floating Church of the Holy Comforter, the second floating church, at a cost of \$2800. Completed September 28th and towed to the foot of Dey Street, North River. This Chapel was used until 1868.
- March, 1847—The Rev. Daniel Van Mater Johnson became second missionary of the Society, in charge of the Floating Church of the Holy Comforter.
- 1850—Home for seamen set up by Mr. Johnson and three laymen of the Society as a private enterprise, at 2 Carlisle Street. Later, a larger home was used, at 107 Greenwich Street.
- 1851—Evergreen Cemetery Seamen's Plot given to the Society for the interment of seamen.
- March, 1852—The Rev. E. F. Remington appointed as Missionary-at-large at the new Coenties Slip Station.
- March 21, 1854—Charter of the Society amended by the State Legislature to enable it to hold and purchase real estate, on which to erect a home for seamen, to the extent of \$100,000. Home for Seamen opened in October, 1854, at 338 Pearl Street. Used until 1893.

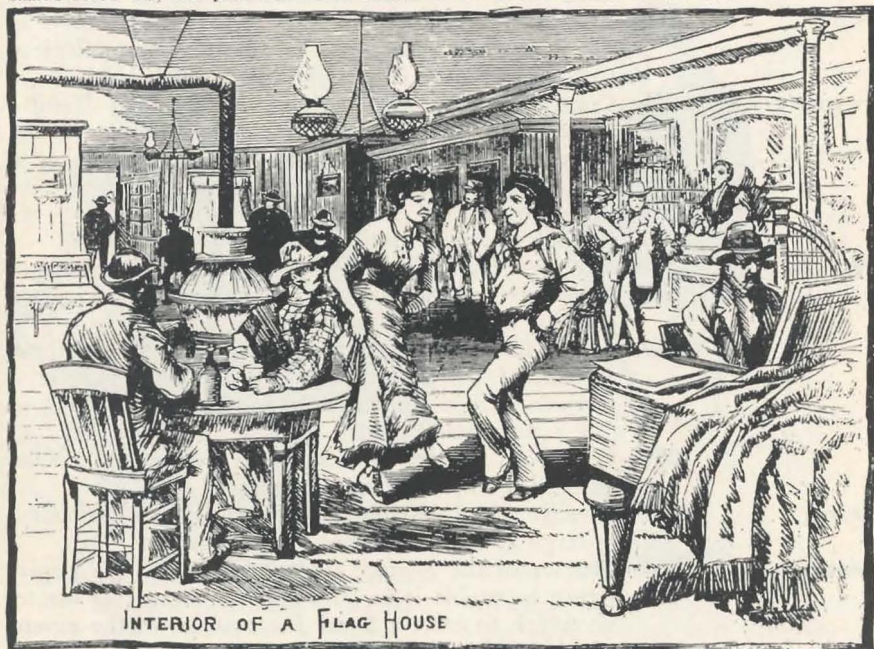
IN THE DAYS OF SHANGHAIING



Reproduced from Harper's, July, 1873.

The Touter and His Confederate

"As soon as a ship arrives in the lower bay the touters of the degraded and rapacious land-sharks board her, and Jack surrenders himself to the tender mercies of the wolf."



INTERIOR OF A FLAG HOUSE

Reproduced from Frank Leslie's Illustrated Newspaper, Oct. 4, 1884.

The flaghouses flew the colors of the various nationalities, thereby attracting each its clientele of British, German or Scandinavian tars. They were regular sailors' boarding houses with usually a dance hall in the basement.

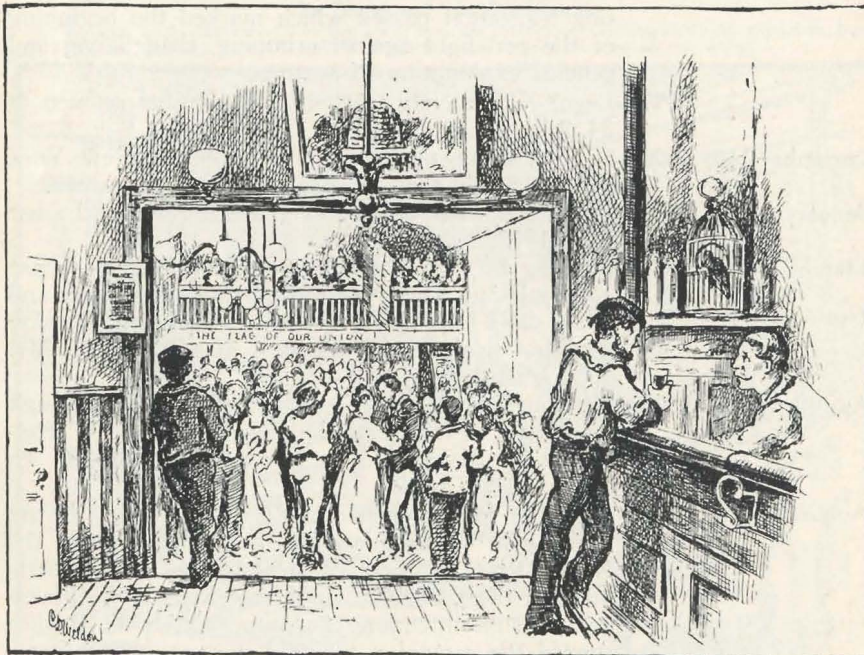
- 1868—House at 34 Pike Street bought for \$13,000 and fitted up as a mission house; used until 1906.
- January 9, 1870—The third floating church (the second Floating Church of Our Saviour) opened for services, at the foot of Pike Street. Consecrated by Bishop Horatio Potter, January 8, 1871. Last service December 25, 1910, when it was presented to the Archdeaconry of Richmond.
- December, 1880—Site at West and Houston Streets purchased for the North River Station. Mission house completed in 1884; in use until 1923.
- 1882—Coenties Slip filled in by the City and dedicated as Jeannette Park.
- March 18, 1888—Consecration of the new chapel of the Holy Comforter on Houston Street, built by legacy of William H. Vanderbilt. In use until 1913, 14
- January 2, 1894—Sailors' Home at 52 Market Street opened; used until December, 1907.
- January 3, 1896—The Rev. A. R. Mansfield became Chaplain of the Floating Church of Our Saviour and East River Station.
- 1897 - 1898—The Society's committee on legislation and the Joint Conference of Seamen's Societies succeeded in getting legislation passed which marked the beginning of the real fight against crimping, shanghaiing and general exploitation of seamen.
- 1899—Legal Aid Society started a branch for seamen at 34 Pike Street.
- December 10, 1900—Seamen's Benefit Society organized by New York women, to aid the Society's work among seamen.
- January 1902—Battery Station opened at 1 State Street. In use until 1913.
- March 21, 1902—Meeting held at Sherry's to promote the purchase of a mission boat for transporting seamen to and from ships. At this meeting the Institute of today was first projected as an ideal in a speech by Mr. J. Augustus Johnson.
- April, 1903—Mission Boat *Sentinel*, purchased largely through the efforts of the Seamen's Benefit Society. Consecrated by Bishop Potter November 10, 1903. In use until 1915.
- August, 1904—Brooklyn branch opened at 22 First Avenue; in use until 1907. All stations of the Society except the North River Station consolidated as the Department of the East Side, under the Rev. A. R. Mansfield as superintending chaplain. Mr. E. L. Baylies started the campaign to build the present Institute.
- February 6, 1906—Society authorized to change its name to Seamen's Church Institute of New York, effective April 5, 1906. Name suggested by Admiral Mahan, U.S.N.



Reproduced from Frank Leslie's, 1884.

The U. S. Shipping Commissioner's Office

In this office was transacted the business of shipping, discharging and paying crews. The crimps collected here on the seamen's "advance notes" so it often happened that crews worked for one month for what they called "paying off a dead horse."



Reproduced from The Daily Graphic May 8, 1873.

The Sailor's Pitfall

The crimps put "knockout drops" in the sailor's grog and the senseless victim would then be dropped through a trap door into a waiting dory which carried him out to a sailing vessel in the harbor. This method of shipping crews was termed "shanghaiing."

- January 15, 1908—"The Breakwater" lodging house for seamen in Brooklyn, opened. In use until 1913.
- 1910—All stations of the Society consolidated under the Rev. A. R. Mansfield as Superintendent at 1 State Street. First issue of THE LOOKOUT, May 1910.
- April 16, 1912—Cornerstone of the Institute at 25 South Street laid by the Hon. William J. Gaynor, Mayor of New York.
- April 15, 1913—Dedication of the Titanic Memorial Tower by Bishop Greer; the Rev. William P. Merrill making address.
- September 15, 1913—Institute opened; 90 seamen lodged the first night.
- October 12, 1913—Chapel of Our Saviour dedicated by Bishop Greer; used until 1927.
- January 3, 1915—Mission boat *J. Hooker Hamersley* (the gift of Mr. L. Gordon Hamersley) dedicated by Bishop Frederick Courtney; used until 1921.
- October, 1918—Seamen's Plot for 864 graves purchased in Cedar Grove Cemetery. Monument given by Mr. Allison V. Armour.
- August, 1923—Memorial Bandstand in Jeannette Park completed.
- November 5, 1925—Laying of the Cornerstone of the Annex.
- April 15, 1927—Dedication of the illuminated roof Cross, the gift of Colonel and Mrs. Arthur F. Schermerhorn.
- May 18, 1927—Unveiling of "Sir Galahad" figurehead, the gift of Mr. I. J. Merritt.
- 1927—"Atlantic Bell" mounted over Institute entrance. This bell, taken from the Steamboat *Atlantic*, wrecked off New London November 27, 1846, has been used by the Society since January, 1847.
- January, 1929—Opening of the Annex, increasing the lodging accommodations of the Institute to 1614.
- May 22, 1930—Opening and dedication of the present Chapel of Our Saviour by Bishop William T. Manning.
- November 17, 1932—Dedication of the Reredos Seascape painted and given by Mr. Gordon Grant.
- February 11, 1934—Death of the Rev. Archibald Romaine Mansfield, D.D., after a ministry of thirty-eight years with the Society.
- April 12, 1934—Service of celebration of the Nintieth Anniversary of Incorporation of the Institute; Bishop Manning officiating, Dr. John H. Finley, delivering the address.
- May 24, 1934—Formal opening of the Joseph Conrad Memorial Library, containing 6000 volumes. Decorative features include a figurehead of Conrad by Miss Dora Clarke and a painting of the *Torrens*, Conrad's last ship, painted and given by Mr. Charles Robert Patterson.
- May, 1934—Early documents of the Society discovered, dating from 1834.
- September 27, 1934—The Rev. Harold H. Kelley appointed Superintendent.

THE YEAR 1934 IN REVIEW

IT HAS been said that "all institutions depend on two moving forces—Ideas and Personality" and it is because the leaders of the Seamen's Church Institute of New York have combined these two moving forces that the Institute has developed into the largest and most comprehensive work in the world for merchant seamen.

The year 1934 was marked by both tragic and happy events. Almost at the outset the Institute lost its Superintendent, the Rev. Archibald R. Mansfield, D.D., who during thirty-eight years became the leader in work for seamen in this country and whose influence spread world-wide. Death took also a member of the Board of Managers, Mr. Walter Wood Parsons. He was elected to membership in 1921 and became a lay vice-president ten years later, thus crowning his years of devoted service to the Institute.

NOTEWORTHY EVENTS

On the brighter side of the record, is noted, on April 12th, the nineteenth anniversary of the Society's incorporation. A crowded Chapel heard an eloquent address by Dr. John H. Finley, a member of the Board of Managers. Bishop William T. Manning officiated. Another interesting occasion was the opening of the Joseph Conrad Library on May 24th at which Sir T. Ashley Sparks presided and Mr. Christopher Morley and other friends of the great seaman-novelist spoke. This library was the last structural project designed by Dr. Mansfield, and it is a matter of satisfaction to know that he lived long enough to see it completed, although not long enough to see it in use. The 13,883 seamen readers from June through December fully justify Dr. Mansfield's judgment that a marine library was needed on the waterfront and would be used. Another important and happy event, full of significance for the future of the Institute, was the election of the Reverend Harold H. Kelley as Superintendent, which was followed by a reception in his honor on October 31st.

MAXIMUM SERVICE

From the point of view of service there has never been a year like 1934, when the seamen so greatly needed the ministrations of the heart and hands of the Institute staff. With a singular loyalty and sense of ministry they carried on in the fine spirit to which their many years under Dr. Mansfield had in-

spired them. The new Superintendent, taking the helm in the last quarter of the year, found awaiting him a goodly heritage; the devotion of staff, the wise counsel of Board members and the generosity of loyal friends and contributors.

MINIMUM INCOME

The Institute unfortunately still labors under an indebtedness of \$810,000 on account of the construction of the Annex building. Like other welfare agencies, the Institute experienced during 1934 a drop in income from endowment and a loss in regular contributions.

However, the year 1934 also broke all statistical records as to services rendered. A great strain was placed upon the hotel and restaurant departments, the number of food transactions running far ahead of other years, totalling 1,922,749 as did the lodgings with a total of 550,753. The Federal Government provided assistance to an average of about 1200 seamen per day at the Institute but the compensation allowed only covered in part the cost of service. Quality and quantity of the food served have measured up to past standards and all this in the face of a constant rise in the cost of commodities. The large volume and the ever alert efforts to make literally every penny count has made possible these results. The building has been kept clean and maintained physically up to standard. The wear and tear on the furnishings and equipment involving numerous repairs and replacements also intensified the financial problems.

MAINTAINING MORALE

Again with supplementary Federal assistance free barber, cobbler and tailor shops were opened where a total of 13,108 services were rendered during the year. This was in addition to the Institute's own barber, tailor and laundry services totalling 29,452. All this helped to maintain what seamen called "a good front". Haircuts, neatly pressed and mended clothing and stout shoes have helped to maintain morale and improve employability. The mass relief program carried on by the Government proved too standardized and too inflexible to meet emergency situations and individual needs. A total of 9,374 relief loans, therefore, were made by our Social Service department to 5,779 seamen to meet personal needs, such as carfare to jobs, transportation to homes or other ports, medical appliances, notary fees, stamps, passport photos and the like. In spite of prolonged periods of unemployment 1,089 seamen repaid \$3,427 of these loans, proving self-respect and maintaining

their credit. Many thus avoided the necessity of accepting public relief. Another important service of the Institute was the distribution of 15,645 articles of clothing to 6,838 seamen. The seamen are deeply grateful to the Central Council of Associations for gifts of sweaters, socks and other knitted articles. The Institute equally appreciates the constant and wholehearted support of the Central Council.

"SOCIAL FIRST-AID"

Throughout the year the staff members who come in direct contact with the seamen—those of the Religious and Social Service Department—have striven to befriend the men in every way possible. A total of 155,655 personal interviews were held and in each of these a definite attempt was made to solve their problems without weakening their moral fibre, and to encourage and foster self-reliance and resourcefulness. The method of interviewing is of an understanding nature, friendly and sympathetic in the highest degree.

The baggage room is one of the greatest yet least heard of services that the Institute renders to our great transient population. A total of 177,296 pieces of baggage were handled during the year, 100,712 of this number to facilitate changes of clothing in the cubicles provided for the seamen's convenience. The activities of the recreation department are of value that cannot be reckoned in dollars and cents. A total of 155,355 seamen attended entertainments in the form of moving pictures, indoor sports, concerts, plays, etc. and these have been beyond question most helpful in keeping up the spirit of the men during their prolonged and involuntary periods of unemployment. The game rooms are always popular and thousands have enjoyed the pool and billiards, bowling alleys, card games, ping pong, checkers, chess and jig saw puzzles. A hopeful sign was the number of men placed through the Employment Department, more than double that of last year but far under the years preceding 1930. Although the foreign trade does not seem to have increased materially, there was a fairly brisk activity in inter-coastal and tanker trades.

THE HOUSE MOTHER

Mrs. Janet Roper, as House Mother and head of the Missing Seamen's Department, continued her duties among seamen. Her name is first in their thoughts of the Institute. It is inspiring to observe her gentle method of giving motherly advice to some lad who has sought her counsel or distributing knitted

articles to seamen in need. She is indeed the sailor's confidante; they come to her with their joys and sorrows, their successes or failures. During the year she located 287 missing seamen and so aided in restoring many of them to their anxious families.

SPIRITUAL PROGRESS

The religious work of the Institute is carried on by the Superintendent and the Chaplain who conduct the Sunday and special services in the Chapel of Our Saviour and at the Marine Hospitals. The chaplain's day and night are filled with surprises, pleasant and unpleasant experiences, but always inspired with zeal to serve his fellowmen. He visits daily the sick and convalescent seamen, giving counsel to those in trouble. Through the Superintendent's contacts, many prominent clergymen as guest preachers and many visiting choirs were welcomed from churches in New York City and vicinity. The Chapel services are well attended, the men sing heartily, and a spirit of earnest devotion prevails. Space is lacking to mention in detail the reports of many of the other Departments; they are all summarized on page 23.

REPORT COMMITTEE

HERBERT L. SATTERLEE

J. MAYHEW WAINWRIGHT



Photo by Brown Bros. Loaned by Louis S. Tiemann
SOUTH STREET 1855

HUMAN NATURE AT 25 SOUTH STREET

STRANGE indeed are the types of men who throng our hostelry of the seven seas. They range from the picturesque old salt to the debonair youngster; from the lean-faced British steward to the stocky Norwegian bos'n; from the dapper young apprentice to the veteran Yankee ship's carpenter; from the keen-eyed Scotch engineer to the languid-eyed Italian oiler; from the white-bearded barge captain to the smooth-faced Irish cabin-boy. The following excerpts from our social workers' daily reports testify to the infinite variety of problems which arise:

A bright young engineer dropped in to show the latest development in his new invention—a spherical propeller which he hopes to patent. . . . A Negro seaman with a club foot to have a shoe made to order. . . . An able-bodied seaman just ready to sail offered to leave his gold watch as a deposit on "Pitcairn's Island" which he had been reading in our Conrad Memorial Library and wanted to take with him. . . . an old mariner very much dejected, reported that he had invested his life's savings in a company that had gone bankrupt and asked Mother Roper for advice and consolation. . . . A seaman survivor of the "Mohawk" suffering from extreme nervous shock sought help and was prevailed upon to be sent to a marine hospital for rest and medical care. . . . An able-bodied seaman, only 33, who has gone to sea for 22 years, eight of which were under sail, (he shipped on his grandfather's schooner "Mary Anne" at the age of 11, round the Horn with a cargo of lumber) just out of hospital after five months of malaria and pneumonia; the Institute sent him home to Biddeford, Maine for convalescence. . . . A two star telegram with the message that a seaman's mother is dying, is relayed to the son, aboard a ship bound for Panama; he receives it in time to leave the ship at the Canal and board a sister ship returning to New York. He came to the Social Service Desk for information as to the fastest and cheapest way to get to his home in New England. . . . A worried husband seeks advice regarding a maternity hospital for his wife; he expects to be "at sea" when the "blessed event" arrives. . . . A curly-headed southern lad, desperately homesick, is prevailed upon to make one more sea trip before returning to his father's farm in Georgia, so that he will have a little money to help out with the younger children at home. . . . A wiper asks for a cash loan to get his gold teeth out of hock. . . . After two years in a hospital with a broken back, a plucky middle-aged steward comes for a sweater and overalls as he joyfully announces that he has a job on a chicken farm in Kansas; special reduced trainfare is arranged for him.

SUMMARY OF SERVICES

Rendered to Merchant Seamen From January 1st
to December 31st, 1934

550,753	Lodgings provided (including emergency relief)
38,828	Pieces of Baggage checked; 177,296 Pieces handled.
1,548,487	Meals served (including relief meals)
374,262	Sales at "News Stand" (sundry articles)
29,452	Barber, Tailor and Laundry Customers
12,407	Attended 235 Religious Services at Institute and U. S. Marine Hospitals
804	Attended 50 Communion Services
457	Visits made to Hospitals and other Institutions
2	Baptisms, 6 Marriages and 53 Burials
155,355	Attended 205 Entertainments
155,655	Social Service Interviews
13,225	Relief Loans
94,997	Books and Magazines distributed to seamen ashore and on ships
3,807	Knitted Articles distributed
2,580	Treated in Dental, Eye, Ear-Nose-Throat Clinics and referred to Hospitals
431	Referred to Legal Aid Society or to other Agencies
3,880	Entertained in Apprentices' Room
2,935	Positions procured; 223 Shipping Companies served
3,364	Deposits in Seamen's Funds Department
\$230,967.	Deposited for Safekeeping, and 1,410 Transmissions to families totalling \$25,341.
369	Free Lectures given in Merchant Marine School; 74 New Students enrolled
13,883	Readers, Joseph Conrad Memorial Library



Reproduced from *The Daily Graphic*, New York, May 8, 1873.

Types of Sailors

"Truly indeed do these men who go down to the sea in great ships have a hard time of it, on water and land, and the wonder is that, under the innumerable adverse and trying circumstances of their lives, they can ever find the heart to be jolly—the "Jolly Jack Tar" so often pictured in verse."

INCOME AND EXPENDITURE

For the Year ended December 31, 1934

Gross Income from Operating Departments		\$ 452,107.56
Institute Operating Expenses:		
Salaries and Wages	\$ 277,867.63	
Food and Merchandise	191,619.86	
Supplies	33,806.25	
Light, Heat, Power and Water	33,300.71	
Repairs, Renewals and Minor Additions	5,768.18	
Insurance	10,635.85	
Legal and Accounting	1,545.05	
Publicity and Advertising	10,779.17	
Miscellaneous	26,903.62	
	592,226.32	
Interest on Notes Payable in respect of Building Annex	40,951.36	
Religious and Social Service Department (Salaries, Expenses and Relief)	60,123.16	693,300.84
Excess of Expenditure over Income from Operating Departments	\$ 241,193.28	
Deduct Income from Endowments, Bank Balances, Etc. for:		
General Purposes	\$ 43,469.78	
Religious and Social Service Work	3,227.37	
Social Service Relief	4,456.16	51,153.31
Deficit from Institute Operations	\$190,039.97	
Contributions for:		
General Purposes:		
General Contributions	\$ 79,295.00	
Special Contributions and Income from Estates	79,030.66	
Proceeds of Theatre Performances	3,874.86	
Donation of Supplies	598.56	
Motor Boat Show	340.56	
Conrad Library	175.59	
	\$163,315.23	
Social Service Relief	3,196.32	166,511.55
Excess of Operating Deficit over Contributions	\$ 23,528.42	
Transfers from Special Funds to cover Clinic and other special expenditures	\$ 5,697.65	
Appropriations by Board of Managers from General (Unrestricted) Funds to cover Operating Deficit including Emergency Relief Expenditures	\$ 17,830.77	23,528.42

(signed) FRANK T. WARBURTON, Treasurer

To the Board of Managers,

Seamen's Church Institute of New York, New York, N. Y.

We have examined the accounts of the Seamen's Church Institute of New York for the year ended December 31, 1934. In our opinion, based on our examination and information furnished to us, the accompanying statement of Income and Expenditure sets forth the result of the operations for the year.

(signed) PEAT, MARWICK, MITCHELL & CO.

New York, N. Y., March 22, 1935.

SUMMARY OF REPORT OF COMMITTEE ON TRUST FUNDS

Summary of Assets

Securities, etc.		\$1,590,901.30
Mortgages		25,652.00
Cash on deposit		58,560.38
		\$1,675,113.68

Summary of Funds

A. Unrestricted Fund		\$1,251,779.91
B. Endowments: General		218,417.24
C. Religious and Social Service		85,356.94
D. Social Service Relief		119,559.59
		\$1,675,113.68

Details of Above Funds

A. UNRESTRICTED FUND: PRINCIPAL AND INTEREST AVAILABLE FOR THE GENERAL USES OF THE INSTITUTE		\$1,251,779.91
(Including \$625,000.00 of Building Committee notes.)		
B. ENDOWMENT FUNDS AND FUNDS FOR DESIGNATED PURPOSES.		
General:		
Anonymous		\$10,000.00
Mrs. S. R. Bartholomew, Pottsville, Penn.		500.00
Estate of Ellen W. Brown, in memory of her father, Captain David S. Babcock, of the clipper ship "Young America"		1,000.00
Mrs. B. P. Cole, Cleveland, Ohio		200.00
Estate of Amelia P. Dixon		300.00
Henry Lee Hobart Memorial Fund		1,000.00
Henry E. Kummel and Anna Titus Van Nostrand Fund		16,000.00
Estate of Sophia E. Lee		420.00
Estate of Annie E. Mahnken		1,900.00
Estate of John A. McKim		10,000.00
H. C. Munger Fund		8,609.81
William Decatur Parsons, in memory of his father, William H. Parsons, and his mother, Abigail Carland Parsons		10,000.00
William D. Quackenbush, wife and daughter, Janet		500.00
Kate S. Richardson		50,000.00
Estate of Ellen N. Robie		100.00
Estate of Mary C. Scrymser		11,690.00
Charles H. Tissington		100.00
Estate of Nathaniel L. McCready		1,000.00
Helen F. Hubbard Fund		1,500.00
Profit on Securities Sold		4,781.73
		\$129,601.54
"C.A.R." Memorial (Income to be used for some needy object)		554.03
Frederick M. Dearborne Memorial		28,238.30
Charles E. Potts (Income to be used for the maintenance of the rooms in the building now or at any time hereafter maintained by the Institute known and designated as the Isabella Potts and Philip Ruprecht Room)		22,337.24
Charles E. Rhineland (In memory of his wife, Matilda F.)		26,317.29
Fund given by Colonel and Mrs. Arthur Frederic Schermerhorn, in memory of his father and mother, George Stevens Schermerhorn and Julia		
Forward		\$207,048.40
		\$1,251,779.91

Forward	\$207,048.40	\$1,251,779.91
M. Gibert Schermerhorn, to be applied exclusively to the maintenance and lighting of the Cross surmounting the Institute Building	7,368.84	
Estate of Mary W. C. Bayard	4,000.00	\$ 218,417.24

C. RELIGIOUS AND SOCIAL SERVICE.

William Waldorf Astor Trust (Income to be applied to the support of a Missionary employed by the Society)	53,768.41	
Gerard Beekman (In Memory of his brother, James William Beekman. Income to be used to befriend the seamen who make use of the room dedicated to his brother)	17,880.37	
Chapel Flower (Income to be used for Altar and Hospital flowers)	7,532.47	
John Davenport (Income to be applied to the purchase of books for distribution among seamen)	2,193.09	
Roxy M. Smith (In memory of her husband, W. V. R. Smith. Income to be applied to giving annually an entertainment for seamen on the birthday of W. V. R. Smith, August 2nd)	2,193.09	
Estate of Bonnie Wallace LeClear	1,789.51	
		85,356.94

D. SOCIAL SERVICE RELIEF.

Hamersley Boat (For the purchase or operation of a boat, and in the meantime income to be used for relief work)	9,066.27	
Endowed Bedrooms given by:		
Barber Steamship Lines, Inc. (In memory of Herbert Barber).. \$ 4,000.00		
Beekman Family Association (In memory of Gerard Beekman)....	4,000.00	
Mr. Walker H. Belknap (In Memory of Mr. & Mrs. James H. Aldrich)	4,000.00	
Mrs. F. Kingsbury Curtis (In memory of George W. McLanahan)	4,000.00	
William Harris Douglas (In memory of William Erskine Douglas)	4,000.00	
Helen L. Fairchild for Charles Stebbins Fairchild	8,000.00	
Mrs. Edward McClure Peters (In memory of Edward McClure Peters)	4,000.00	
Mr. C. H. Ludington	4,000.00	
Howland Pell	4,000.00	
Estate of Bonnie Wallace LeClear.....	4,000.00	
	\$44,000.00	
Profit on securities sold	2,318.50	46,318.50
Emily H. Bourne (Income to be used in common with that of the Morrill Foundation).....	5,263.44	
Mary LeRoy King (Income to be used in common with that of the Mansfield Fund)	4,036.29	
Mansfield (Established January, 1926, by friends, especially the members of the Seamen's Church Institute Associations, to commemorate the thirtieth anniversary of the Rev. Archibald Ro-		
Forward	\$64,684.50	\$1,555,554.09

Forward	\$64,684.50	\$1,555,554.09
maine Mansfield, D.D., Superintendent, and in recognition of his years of service to this Society and to seamen. Income to be used for the assistance of needy merchant seamen, and for social service work)	15,127.80	
Hosier Morgan (Income to be used in common with that of the Morrill Foundation)	1,900.90	
Morrill Foundation (In memory of the late Captain Charles Montgomery Morrill. Income to be applied exclusively to the relief of destitute mariners and those dependent upon them who may have been left destitute by their death while following the sea)	19,558.07	
Captain William Wilson Owen Memorial. (Income to be used for destitute seamen).....	250.00	
Ramage Endowment (Income to be used for the maintenance of dependent seamen)	3,316.00	
Henry F. Homes Estate	4,907.46	
The Captain Edward B. Cobb Fund, given by the Will of Augustus G. Cobb, deceased, in memory of his father	9,814.86	119,559.59
Total Funds		\$1,675,113.68

Changes in Funds During Year Ending December 31, 1934

Assets as per last report		\$1,531,836.04
Addition during 1934:		
Estate Emma C. Bolles	\$ 5,000.00	
Estate Marion Borden	16,666.67	
Estate Sarah E. Brent	483.00	
Estate Fannie F. B. Clark	500.00	
Estate Helen F. Fairchild including mortgage Participation Certificates for \$61.53 and \$230.77.....	1,185.61	
Estate Mary L. Forsyth	100.00	
Estate Caroline A. Fox	12,500.00	
Estate Annie Hyatt	75.00	
Estate Willard H. Jones	2,376.56	
Estate John Kennedy	50.00	
Estate Jeannie Taylor Kingsley	500.00	
Estate George W. Merrihew	25,000.00	
Estate Mary E. Rath	435.00	
Estate Emmeline L. Robinson	3,000.00	
Estate Virginia L. Schoonmaker	10,000.00	
Estate Julia Shaw Including \$4,000. U. S. 4th Liberty Loan Bonds	67,510.89	
Estate Julia Sherman	1,033.31	
Estate Charles Stillman	25,000.00	
Estate Susan K. Thorn	84.34	
Profit on Securities sold	349.02	171,849.40
ENDOWMENT FUNDS:		
General:		
Estate of Mary W. B. Bayard	4,000.00	
Helen F. Hubbard Fund	1,000.00	
Profit on Securities sold	121.90	5,121.90
RELIGIOUS AND SOCIAL SERVICE:		
Chapel Flower Fund		
Mrs. George Bowen de Long	25.00	
Mrs. John M. W. Farnham	5.00	
Forward	\$30.00	\$1,708,807.34

Forward	\$30.00	\$1,708,807.34
Rev. Carl Podin	25.00	
Miss J. D. Schmid	5.00	
Employees of the Seamen's Church Institute of New York — for perpetual Maundy Thursday Memorial to Dr. Mansfield	83.30	
Profit on Securities sold	143.30	
SOCIAL SERVICE RELIEF:	47.62	190.92
Mansfield Fund		
Miss Mary D. Brooks	10.00	
Mr. Benjamin W. Colby	5.00	
Miss Evelyn C. Dobson	5.00	
Mrs. Charles Gilbert and Miss Gilbert	10.00	
Miss Eleanor Hodges	50.00	
Richmond County D. A. R.	10.00	
Robert Rogers Group	160.00	
Miss Emma Sabine	1.00	
Miss J. D. Schmid	5.00	
Miss Mary L. Swift	10.00	
Mrs. Lewis Watson	1.00	
Mr. H. W. Wilkins	2.50	
Woman's Guild of the Church of the Holy Nativity Central Council of Associations, Seamen's Church Institute of New York..\$ 800.00		
Miss Sarah Gregory	2.00	
Brooklyn Association of Seamen's Church Institute of New York	802.00	
Elizabeth Association of Seamen's Church Institute of New York	200.00	
Glen Ridge Association of Seamen's Church Institute of New York	70.00	
Hamilton Grange Association of Seamen's Church Institute of New York	25.00	
Hudson River Association of Seamen's Church Institute of New York.....	10.00	
Mrs. M. J. Averbeck	\$ 25.00	
Miss Isabella C. King	5.00	
Mrs. Stacy O. Sears	4.10	
	1.90	36.00
		36.00
Norwalk Association of Seamen's Church Institute of New York	5.00	
Riverside Association of Seamen's Church Institute of New York	115.00	
South Shore Association of Seamen's Church Institute of New York	50.00	
Staten Island Association of Seamen's Church Institute of New York	27.00	
Received in connection with the 90th Anniversary Celebration	813.01	
Profit on Securities Sold	\$ 2,427.51	
	66.46	
		2,493.97

Deduct: Amount appropriated for Relief Work and other Special Services \$1,711,492.23
(Including \$625,000.00 of Building Committee notes.) 36,378.55
Dated, New York, December 31st, 1934. \$1,675,113.68

Committee on Trust Funds.
JUNIUS S. MORGAN, *Chairman.*
CHARLES E. DUNLAP
HARRY FORSYTH,
FRANK T. WARBURTON,

Assets examined and found to agree with the foregoing statement.

Auditing Committee.
AYMAR JOHNSON, *Chairman,*
JOHN JAY SCHIEFFELIN

COMMITTEES OF THE BOARD OF MANAGERS

Elected January 24, 1935

Executive Committee

CLARENCE G. MICHALIS, *Chairman*, 455 Madison Avenue
GORDON KNOX BELL, 22 Exchange Place JUNIUS S. MORGAN, 23 Wall Street
REV. SAMUEL M. DORRANCE, 131 Clinton St. Bklyn. SAMUEL A. SALVAGE, 200 Madison Avenue
CHARLES E. DUNLAP, 1 Broadway J. MAYHEW WAINWRIGHT, 72 Wall Street
HARRY FORSYTH, 155 John Street FRANK T. WARBURTON, 49 Wall Street

Religious and Social Service Work

REV. SAMUEL M. DORRANCE, *Chairman*
REAR ADMIRAL REGINALD R. BELKNAP LOUIS GORDON HAMERSLEY
REV. WILLIAM TUFTS CROCKER HERBERT L. SATTERLEE
F. SHELTON FARR ERNEST E. WHEELER

Committee on Business Operation

CLARENCE G. MICHALIS, *Chairman*
THOMAS ROBERTS CHARLES E. SALTZMAN
KERMIT ROOSEVELT JOHN JAY SCHIEFFELIN
FRANK T. WARBURTON

Committee on Special Services To Seamen

SAMUEL A. SALVAGE, *Chairman*
CHARLES W. BOWRING JOHN H. FINLEY, LL.D.
EDWIN A. S. BROWN CHARLES S. HAIGHT
REV. FREDERICK BURGESS HARRIS C. PARSONS
FREDERICK A. CUMMINGS SIR T. ASHLEY SPARKS

Legislation and Law Enforcement

J. MAYHEW WAINWRIGHT, *Chairman*
DE COURSEY FALES WILLIAM WILLIAMS
GEORGE GRAY ZABRISKIE

Ways and Means

HARRY FORSYTH, *Chairman*
CHARLES R. BEATTIE JOHN S. ROGERS, JR.
CHARLES S. HAIGHT SAMUEL A. SALVAGE

Trust Funds

JUNIUS S. MORGAN, *Chairman*
CHARLES E. DUNLAP FRANK T. WARBURTON
HARRY FORSYTH

Seamen's Church Institute Associations

GORDON KNOX BELL, *Chairman*
WILLIAM ARMOUR FRANK GULDEN, *Vice-Chairman*
AYMAR JOHNSON BENJAMIN R. C. LOW
CHARLES S. HAIGHT, JR.

GEORGE GRAY ZABRISKIE, *Attorney*

DEPARTMENTS

- ADMINISTRATOR:** Supervises all activities of the Institute.
RELIGIOUS AND SOCIAL SERVICE DEPARTMENT: Promotes the spiritual, physical and social welfare of seamen. Acts through the following: Religious Work; Relief; Medical Department; Entertainment; Missing Men Bureau; Apprentices' Room; Miscellaneous Services.
EMPLOYMENT DEPARTMENT: Secures ship and shore jobs for seamen; pre-employment medical examinations.
SEAMEN'S FUNDS DEPARTMENT: Receives seamen's wages for safekeeping and transmission to relatives. \$10,676,361. deposited since 1913.
BUSINESS DEPARTMENT: Acts as purchasing agent and supervises the following services: Lodgings; Restaurant; Soda Fountain; General Stores; Engineering; Barber Shop; Tailor Shop; Laundry.
WAYS AND MEANS DEPARTMENT: Raises funds for maintenance of Institute. Informs public as to Institute activities through THE LOOKOUT, press, radio and other media.
CENTRAL COUNCIL OF ASSOCIATIONS: Organizes women's groups to cooperate with the Institute. Assists chiefly through group contributions, knitted apparel, clothing, books, etc.
ACCOUNTING DEPARTMENT: Serves as paymaster to employees, keeps financial records and settles accounts.
MERCHANT MARINE SCHOOL: Conducts First Aid and Lifeboat lectures and gives general nautical instruction.

MEMORIALS

One of the unique aspects of the Institute's thirteen-story building is that it is personalized by numerous memorials in honor of many distinguished men and women. Those of the type offered perpetuate in a beautiful, useful and permanent way the memory of loved ones who have passed on, for thousands of seamen annually derive comfort and satisfaction from the objects described below. Upon selection of a memorial it will be marked by a bronze tablet inscribed in accordance with the donor's wishes.

Nurses' Room in Clinic.....	\$ 3,000.
Additional Clinic Rooms.....	3,000.
Chapel Memorial Windows.....	3,000.
Sanctuary and Chancel.....	3,000.
Endowed Seamen's Rooms, each.....	5,000.
Officers' Rooms, each.....	1,000.
Seamen's Rooms with Running water, each.....	750.
Seamen's Rooms, each.....	300.
Chapel Chairs, each.....	30.
For those desiring to select larger memorials there are available :	
Seamen's Reading and Game Room.....	\$25,000.
Cafeteria	15,000.

LEGACIES TO THE INSTITUTE

You are asked to remember this Institute in your will, that it may properly carry on its important work for seamen. While it is advisable to consult your lawyer as to the drawing of your will, we submit nevertheless the following as a clause that may be used:

I give and bequeath to **"Seamen's Church Institute Of New York,"** incorporated under the laws of the State of New York, located at 25 South Street, New York City, the sum of.....
.....Dollars.

Note that the words **"Of New York"** are a part of our title. If land or any specific property such as bonds, stocks, etc., is given, a brief description of the property should be inserted, instead of the words, "the sum of.....Dollars."

It is to the generosity of numerous donors and testators that the Institute owes its present position, and for their benefactions their memory will ever be cherished by all friends of the seaman.